



allowing them to understand the outcome



Impact assessment - what is it?

- An IA is the final outcome of a process that can easily take more than a year.
- It is a document summarising the process, the key information obtained (especially from consulting stakeholders) and the analysis carried out
- It compares different possible solutions and describes their advantages and disadvantages (costs and benefits) to help taking an informed decision
- It does not replace political decision making



IA in the EU – some history

- 2002 System established.
- It integrates and replaces previously used singlesector type assessments.
- 2005 Publication of IA guidelines
- 2006 Establishment of Impact Assessment Board (quality control and support function)
- By 2012 about 700 IAs produced



What are the key elements of an IA?

- Identify the problem
- · Assess need for intervention
- Define the objectives
- Develop policy options
- Analyse the **impacts** of the options
- Compare the options
- Outline policy monitoring and evaluation



What is the problem?

- Present the scope/magnitude of the problem to different actors/stakeholders
- Identify who is affected and how
- Show the underlying drivers (market failure, regulatory failure)
- Indicate how the problem is expected to develop without further action (baseline scenario)
- Justify why public intervention is required
- Why EU action and not national action?



What are the objectives?

- What is it that a public intervention should try to achieve?
- This should be linked to the problems and drivers
- Are the objectives consistent with other existing policy objectives?
- Are they specific, measurable and realistic?
- They will be used when comparing alternative solutions



What could be done? - Options

- A sufficiently large range of options should be looked at, including solutions suggested by stakeholders
- In a first step, options that have obvious drawbacks are eliminated in order to retain only feasible and realistic options for analysis
- Options should be true alternatives on substance, rather than only technical variations of the same thing (e.g. different legal instruments)
- About 3-5 alternative solutions should be analysed



Analysing the impacts

- For all retained options, all relevant economic, social and environmental impacts need to be described
- Ideally the analysis should be monetised (costs and benefits)
- If that is not possible, thorough qualitative analysis using all available quantified data
- Attention needs to be paid to the effects on small and medium-sized businesses ("SME test")



Comparing the options

- Two approaches to comparing options:
- Choose option with the largest quantified net benefit (full Cost Benefit Approach)
- Rate and rank options qualitatively on key criteria, to show trade-offs and inform choices. Recommended criteria:
 - effectiveness: will the option achieve the objectives?
 - · efficiency: are results achieved at least cost?
 - · consistency with other policies



Monitoring and evaluation

- In order to check whether the expected impacts materialise and to prepare a future evaluation, arrangements need to be made in the IA
- This includes gathering data: monitoring and performance indicators
- It also includes setting out when in the future the policy will be evaluated



How does it work in practice? Part 1

- IAs are prepared by the responsible Directorate General (DG) of the Commission (equivalent to a department or ministry).
- The author DG prepares a roadmap that is published on the internet and sets out the main elements of the IA that will be undertaken
- The author DG organises the consultation of stakeholders (public open consultation or targeted consultations)
- Often external consultants are hired to produce a study that supports the IA with additional data/analysis
- The author DG involves other interested Services in the preparation of the IA in order to pool expertise that is available internally
- The author DG prepares the draft IA and an executive summary The Director General needs to sign off the IA



How does it work in practice? Part 2

- The IA needs to be submitted to the Impact Assessment Board (IAB)
- The Board analyses the quality of the IA, discusses it with the author DG and adopts an opinion with recommendations for improvement
- The author DG improves the IA and in case of a negative opinion resubmits it to the Board
- An Inter-service consultation is launched on the proposal and the Impact Assessment $\,$
- The file is presented to the College of Commissioners for adoption
- If the proposal is adopted, it goes together with the IA to the co-legislators (European Parliament and Council). At this point the proposal and the IA are also published on the internet
- The Commission presents the IA to Parliament and Council
- The co-legislators scrutinise the IA and carry out an IA on amendments



Where to find more information?

- EC Better Regulation website
- http://ec.europa.eu/governance/better regulation/index en.htm Impact Assessment guidelines
- http://ec.europa.eu/governance/impact/commission_guidelines/commission_guidelines en.htm
- · Commission work programme
 - http://ec.europa.eu/atwork/programmes/index en.htm

 Detailed information about forthcoming initiatives roadmaps
- Past IA reports and IAB opinions rnance/impact/ia carried out/ia carried out en.

